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Transplant First: Increasing preemptive listing and living donor kidney transplantation. How do we turn the dream into reality?



### UKKW 2018 Pop up session



Kerry Tomlinson on behalf of KQUIP





- Aims and introduction
- Breakout 1: Barriers
- Transplant First and KQUIP
- Breakout 2: Solutions
- Summary

# Aims

To improve our capability to increase access to transplantation as illustrated by the NHS Change Model





Latest: UK Renal Vascular Access Special

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#### Welcome to the KQuIP Hub

Whether you are experienced or new to quality improvement (Qi) then we hope you find the KQuIP Hub helpful in your work and in developing your QI projects for the benefit of your kidney patients.

You can either click on the icons below to take you to the resources in that category, or you can search for a topic or item of interest through the search icon...



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#### Improvement Hub

Select a theme to access improvement tools, resources and ideas from across th hub to collaborate and explore your ideas with colleagues, share your own impro learned and successes) or tell us about improvement resources you've seen els

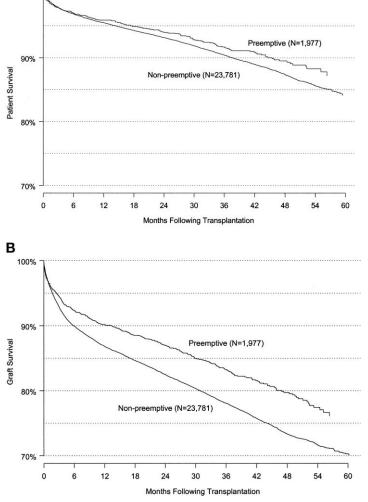


Why do pre-emptive kidney transplant listing and Living Donor Kidney Transplantation (LDKT) matter?

- UK Renal Association: Planning, Initiating and Withdrawal of Renal Replacement Therapy
- We recommend that all medically suitable patients should be informed about the advantages of pre-emptive living kidney transplantation and efforts made to identify a potential donor to allow preemptive transplantation before the need for renal replacement therapy



## +Why does pre-emptive listing matter?



Bertram L. Kasiske et al. JASN 2002;13:1358-1364

Relationship between pre-emptive transplantation and outcomes among recipients of deceased donor kidney transplants. Does pre-emptive transplantation versus post start of dialysis transplantation with a kidney from a living donor improve outcomes after transplantation? A systematic literature review and position statement by the Descartes Working Group and ERBP

	Pre-emptive better	Same	Not clear
Patient survival	47%	21%	31%
Graft Survival	56%	9%	34%
Acute Rejection	77%	15%	8%
Delayed Graft Function	2-3.37%		4-9.7%

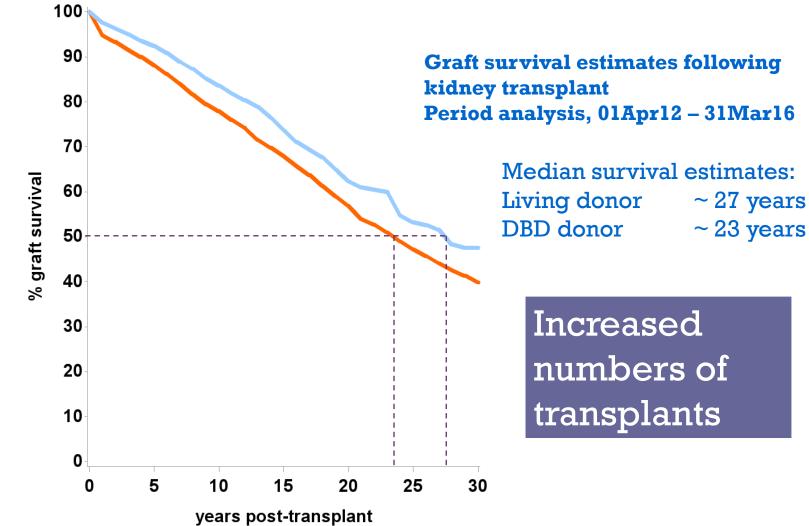
Within 1 year of dialysis probably makes little difference

*Nephrology Dialysis Transplantation*, Volume 31, Issue 5, 1 May 2016, Pages 691–697

# Improving pre-emptive listing is not about:

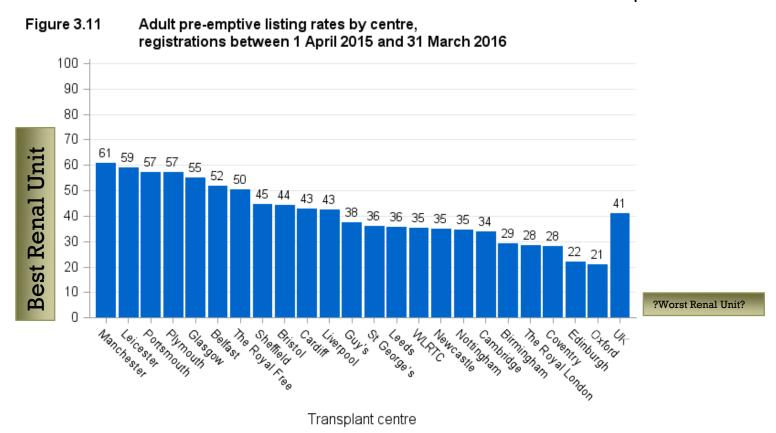
- Transplanting people earlier than is good for them
- Changing listing criteria
- Favouring the care of pre-emptive patients over those on dialysis

## Why does Living Donor Kidney Transplantation matter?



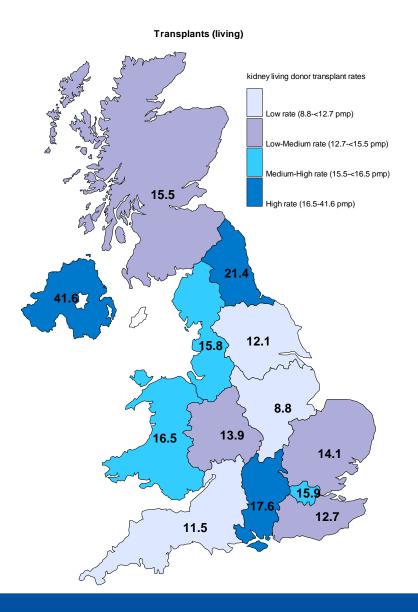
### + Variability, Variability, Variability

Blood and Transplant



Source: Annual Report on Kidney Transplantation 2016/17, NHS Blood and Transplant

### Figure 2.7 Living donor kidney transplant rates (pmp) by recipient country/Strategic Health Authority of residence



Source: Annual Report on Kidney Transplantation 2016/17, NHS Blood and Transplant

 Your chance of getting a LDKT, getting on the transplant list in a timely fashion and getting a pre-emptive transplant varies widely in the UK

Is that acceptable?

• Why might that be?



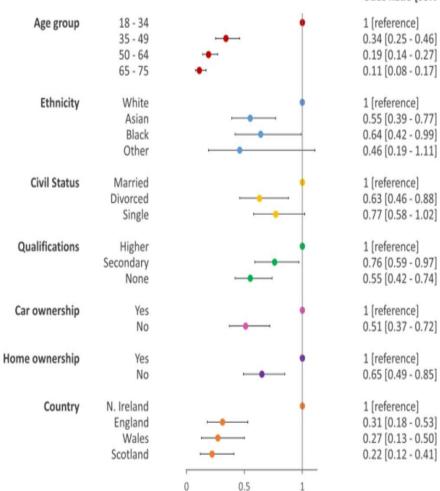
## What we know ATTOM: Patient factors associated with pre-emptive listing

- Age>50
- Ethnic group (Asian and Black)
- BMI(>35)
- Education
- Car Ownership
- Accommodation
- Employment
- Time First seen by nephrologist

- Diabetes
- Cerebrovascular disease
- Vascular Disease
- Malignancy
- Heart Disease
- Heart Failure
- Current Smoker

## + ATTOM: Factors associated with LDKT Factors associated with living donor kidney transplantation: Multivariate analysis

Limited health literacy



Odds Ratio [95% CI]





# + Why does it matter to us?

"When my kidneys failed, getting a kidney transplant became the most important thing that I had ever wanted in my life. I have never wanted anything more and never will. Each step of the way I was accompanied by a desperate longing for it to happen, and every setback and delay was something I felt acutely, and caused a lot of anxiety"

## + Breakout session 1

Rules of engagement

- Leadership by all Motivate and mobilise Durpost System Grivers Measurement
- Be open (even if you think you know the answer)
- Be non-hierachical
  - Transplanting and non-transplanting
  - Consultants and MDT
- If you are talking all the time stop (particularly consultants)
- The silent member holds the key?





What are the barriers to improving access to pre-emptive transplant listing in your unit

 What are the barriers to improving access to Living Kidney Donor transplantation in your unit

# ATTOM: Centre factors associated with transplant listing

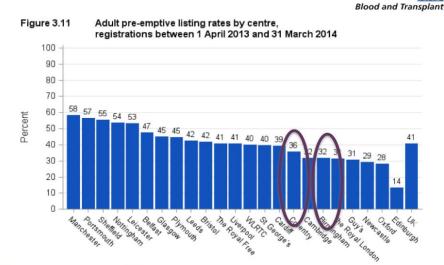
- Centre variables linked to pre-emptive listing were
  - Being a transplant centre
  - Number of consultant nephrologists
  - Whether transplantation is discussed with all patients
- Centre variables linked better access to listing after dialysis were
  - Number of consultant nephrologists
  - Written protocol

## + Barriers to LKDT

- Lack of accessible information
  - GP lack of knowledge
  - Uncertainty about information resources
  - Donors coming forward unaware how to access teams
  - Uncertainty about information resources
- Pathway issues
  - Not giving information upstream e.g. in low clearance clinic
  - Not being able to do all workup locally
  - Radiology department schedules
  - Batching donors
  - Complexity/length of pathways
  - Ability to personalise (e.g. out of hours appointments)
  - Matching donor and recipient timelines- especially if done across two centres
- Resources/Finance
  - Location of HTA assessors and Psychologists
  - GP responses to queries delayed
  - Limited resource (staffing or money for tests)
  - Living Donor Co-ordinator (LDC) time
  - LDCs often single handed- back up for donors when they are away
  - Parts of pathway not funded in non-transplant units
- Skills/Knowledge
  - How to discuss recipient concerns for donors
  - Transplant expertise in low clearance settings
  - Accessing UK Living Donor kidney Sharing Scheme
- Uncertainty
  - Perception of risk and how to convey it meaningfully
  - Whether to contact donors

## Transplant First in the West Midlands

NHS



A1



Think Kidneys 26/04/2018 Lots more sharing ideas about process/ transplant pathway #transplantfirst looking at the question What are the issues?



Transplant First · 26/04/2018 Really proud of the West Midlands kidney transplant community today. Showing changes they have made and plan to make to improve transplantation and living donation. Working together !

@ThinkKidneys @westmidskidney #Transplantfirst

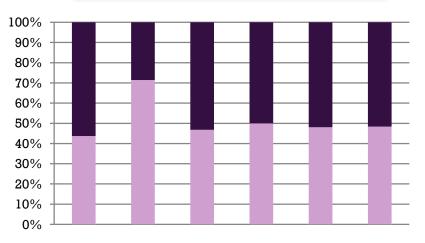
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## Pre-emptive transplant listing from each renal unit April 17-Dec17

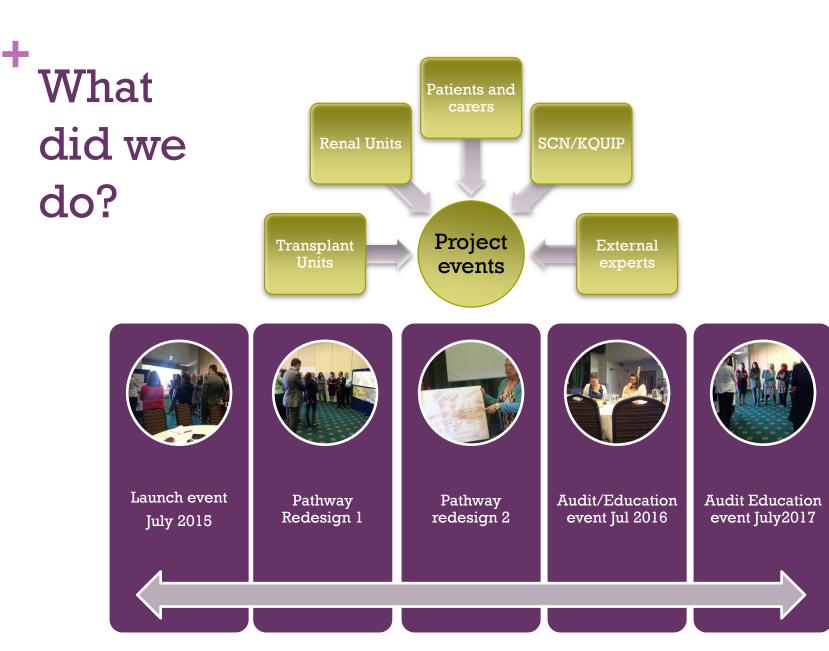
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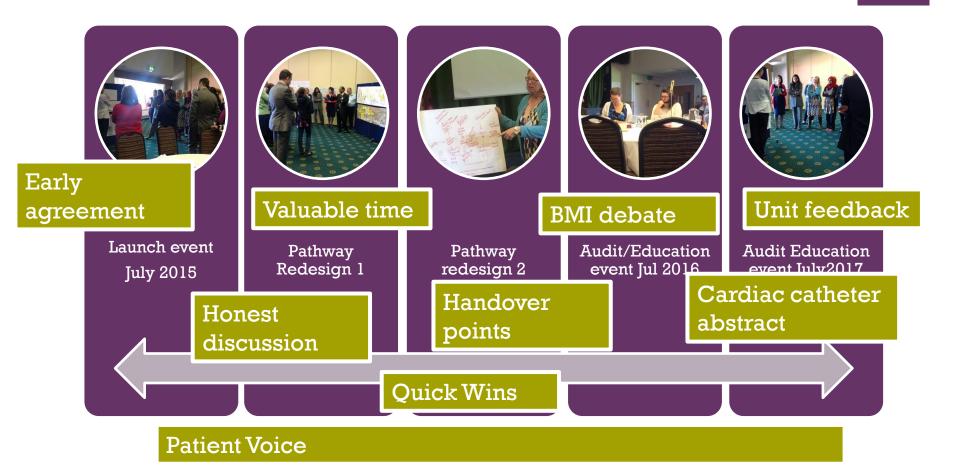
England

West Midlands Clinical Network



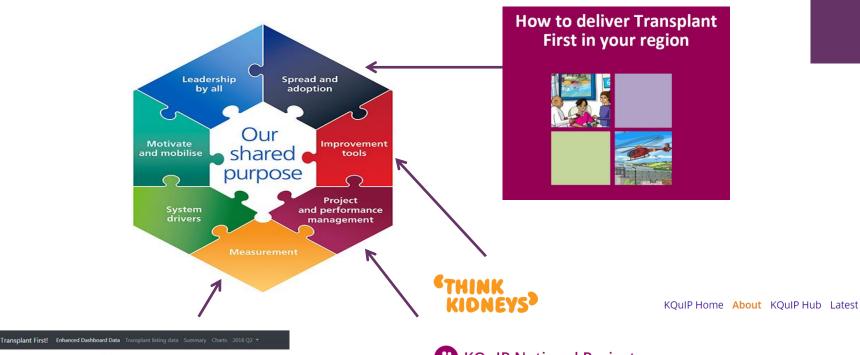
#### **Renal Units**





Sponsor team meetings, conference calls, working with RR, subgroup meetings, contact with units etc

## + Transplant First and KQUIP



#### Enhanced dashboard data (2018 Q2)

INCLUDE All patients in unit who started Haemodialysis or Peritoneal Dialysis for established renal failure in the quarte Failure.

INCLUDE patients with a failing transplant who start dialysis in the quarter

EXCLUDE from any patient who had first been seen by the Nephrologist less than 90 days prior to starting dialysis (for EXCLUDE patients who start haemodialysis or peritoneal dialysis for acute kidney injury.

ID no 🕐	Status 🗇	Reason 🗇	Comment
1	Working up or under discussion	Referred for Assessment when eGFR < 15	
2	Active on list		
3	No documented decision	Patient DNA on at least 3 separate assessment Appointments	
4	Working up or under discussion	Medically Complex	I M
5	Working up or under discussion	Referred for Assessment when eGFR <	

#### KQuIP National Projects

Following input from the renal community KQuIP will be focusing on three priority areas for national quality improvement projects. These projects are all at different stages of development and further details on each one can be found below.

#### **Transplant First**

Improving access to kidney transplantation. Pre-emptive transplant listing and kidney transplantation rates vary across the UK. Transplant First has been developed in the West Midlands by the **West Midlands Clinical Network**. Read more about Transplant First **here**.

Measurement for improvement and RCA

# + Data : Enhanced Dashboard RCA

(It's taken ages so I am telling you about it whether you like it or not!)

west wi	idlands Strategic Clinical Netv	Transplant FIRST		
	Renal Unit	: Stoke - North Midlands	6	
	Contact Emai			
List all pat	ients who started Dialysis , HD or PD ir	n quarter who fit inclusion crit	eria - ending	31/12/15 (nb total should be same as denominator
for dashbo	oard return)			
ID no Renal unit use only (do not include hosp or NHS no)	Transplant status (choose one for each patient)	Reason patient still "working up or under dis documented decision" (if you have chosen o catagories in previous column please choose down list)	ne of these	Comment
	Active on list			
-	Suspended from list			
	Unsuitable			
	Working up or under discussion	Referred for Assessment when eGFR < 15		
	No documented decision			
-	Unsuitable	Must complet 'Working up o	r under	
	Working up or under discussion	discussion' or decision docu		
	Unsuitable	in previous co Transplant sta		
9	Suspended from list	Transpiant sta	lus	
13	No documented decision	Unsuitable for transplant but NOT documented		
14	Working up or under discussion	Referred for Assessment when eGFR < 15		
15	Working up or under discussion	Referred for assessment within 1 year of predicted date of reaching ESRF		
16	Working up or under discussion	Patient DNA on at least 3 separate assessr	nent Appointments	
17	Working up or under discussion	Medically Complex		
17 18	Working up or under discussion Working up or under discussion	Medically Complex Delays in system		

# + Data: Transplant listing RCA

List all patients who were registered on the renal transplant list in quarter no matter how long the had been on dialysis or if they were pre-emptive

ID no Renal unit				
use only (do		Date patient		Adjusted
not include	Date patient		days from	with pre-
hosp or NHS	started	transplant listed	start of RRT	emptive
no)	dialysis		to listing	listing =0
1		30/01/2017	0	
2				
3		14/03/2017		
4			65	
5		20/03/2017	0	
6		15/04/2017	0	
			0	
			0	
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			0	
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			0	
			0	
			0	
			0	
			0	

- 2 0	For all patients who have not been listed pre-emptively please give reason from drop down list	
0		
551	Medically complex	
0		
65	Referred for assessment within 1 year of predicted date of reaching ESRF	
0		
0		
0		
0	Referred for assessment when eGFR <15	
0	Referred for assessment within 1 year of predicted date of reaching ESRF	
0	Patient DNA on at least 3 separate assessment appointments	
0	Medically complex	
0	Previously unsuitable but became suitable	
0	Unplanned start	
0	Transferred in	
0	Delays in System	
0		
0		
0		
0		
0		

## + In development

Transplant First! Enhanced Dashboard Data Transplant listing data Summary Charts 2018 Q2 🔻

#### Enhanced dashboard data (2018 Q2)

INCLUDE All patients in unit who started Haemodialysis or Peritoneal Dialysis for established renal failure in the quarter AND had been known to the Nephrologist for at least 90 days prior to the date on which the patient is coded as having Established Renal Failure.

INCLUDE patients who start haemodialysis or peritoneal dialysis for established renal failure.

INCLUDE patients with a failing transplant who start dialysis in the quarter

EXCLUDE from any patient who had first been seen by the Nephrologist less than 90 days prior to starting dialysis (for purpose of this data exclude patients transferred into your units care less than 90 days prior to starting dialysis). EXCLUDE patients who start haemodialysis or peritoneal dialysis for acute kidney injury.

ID no ⑦	Status 🕐	Reason ⑦	Comment	Actions
1	Working up or under discussion	Referred for Assessment when eGFR < 15		/ 1
2	Active on list			/ <b>İ</b>
3	No documented decision	Patient DNA on at least 3 separate assessment Appointments		/ 1
4	Working up or under discussion	Medically Complex		1 🖻
5	Working up or under discussion	Referred for Assessment when eGFR < 15		/ 1
6	Working up or under discussion	Ţ		~ ×
		This field is required		

Add new entry

## Lessons learnt from data

- Transferable causes for missing listing:
  - Late referrals (Predictable but rapidly declining patients)
  - Failing transplants
  - Different approaches to cardiac angiography pre-dialysis
  - Referral to other specialties slows listing

It only works if you use it locally

- Local causes for missing listing :
  - Specific clinics (e.g. diabetes multi-disciplinary)
  - Different feeder hospitals
  - Other reasons that will be apparent locally e.g. variable unit practise



# ATTOM: Patient factors associated with pre-emptive listing

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- Vascular Disease
- Malignancy
- Heart Disease
- Heart Failure
- Current Smoker

Transplant First: Improve understanding of barriers to transplantation in your unit and remove them

# ATTOM: Centre factors associated with transplant listing

- Centre variables linked to pre-emptive listing were
  - Being a transplant centre
  - Number of consultant nephrologists
  - Whether transplantation is discussed with all patients
- Centre variables linked better access to listing after dialysis were
  - Number of consultant nephrologists

Written protocol

www.thinkkidneys.nhs.uk/kquip/wpcontent/uploads/sites/5/2017/04/Transplant\_First\_Standards\_and\_Guidelines\_Final\_version\_0 91116.pdf



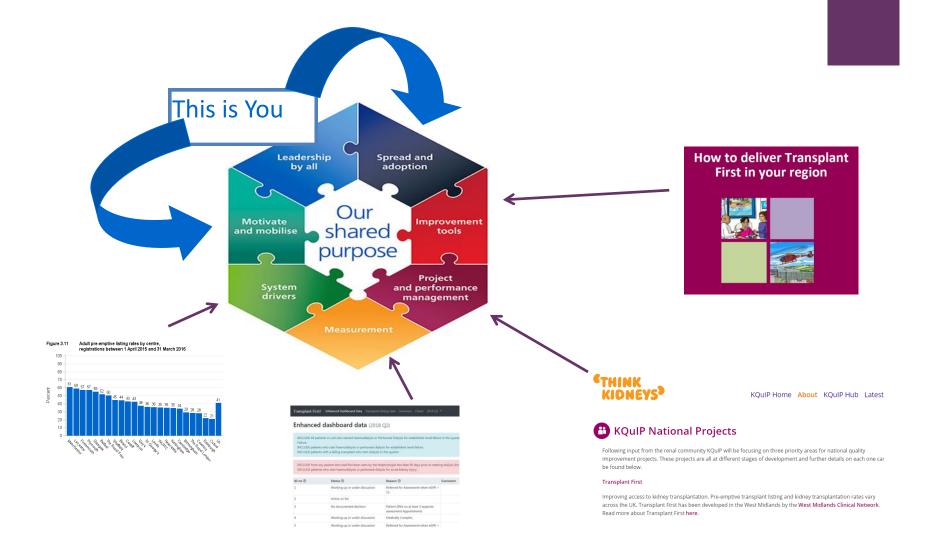
- What actions can you take to improve access to pre-emptive transplant listing in your unit?

What actions can you take to improve access to Living Kidney Donor transplantation in your unit?

## Changes, ideas and learning from Transplant First project (see handout)

- Appointing lead nurse and doctor for transplantation in each renal unit (now mandated)
- Appointing transplant co-ordinator
- Centralising referrals to transplant centre via one e mail address
- Sending patients mobile with referrals so they could be texted to avoid DNA
- Joint assessments clinics set up with transplant centre
- Set up transplant listing clinic in Renal Units (may be nurse led)
- Restructuring Renal /Diabetes clinic which had a high rate of "missed" patients
- Transplant centre MDT to speed up complex decision making
- Regular feedback to teams as to why patients were "missed"
- Renal unit low eGFR MDT meetings systematically including transplant status (may include coordinator)
- Systematically recording CKD5 patients transplant status in their letters and IT system
- Using IT to produce reports of CKD5 patients without transplant status
- MDTs to discuss listed patients
- Recording Living Donor workup on IT system
- Collaborative working became more normal
- Increasing early transplant discussion (defining pathway, cue cards, team education)
- One stop/fewer stop recipient or Living donor clinics
- Shared regional practice (e.g. early cardiology assessment) to encourage adoption

# + Go forth and multiply!



 Transplant First: Thanks to everyone working to improve access to transplantation

