**KQuIP DAYLiFe Home Therapies** *Maintaining Momentum* East and West Midlands

11th September 2019 9.30am – 16.30pm

## #KQuIPMidlands





## **KQuIP** Welcome back and regional update

09.30 - 09.45

Richard Fluck, Project Lead #KQuIPMidlands



# Housekeeping and survival



Fire alarms and exits



**Mobiles** 



Car Park ...



Breaks...

Kidney Quality Improvement Partnership | Maintaining Momentum



## **Toilet location...**



Photos...

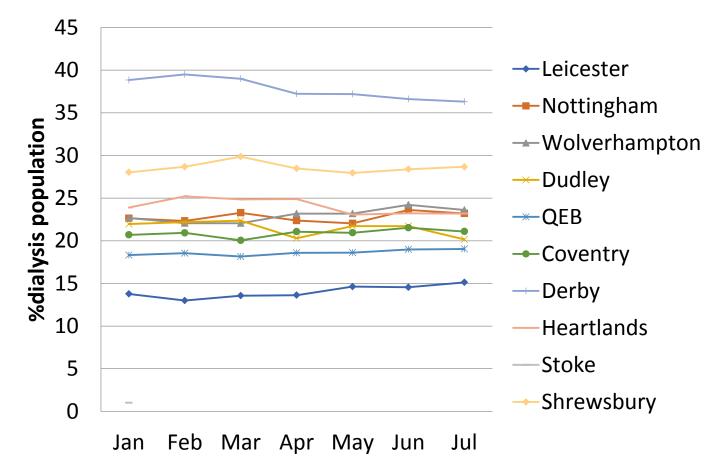
# Welcome

What's the data telling us?

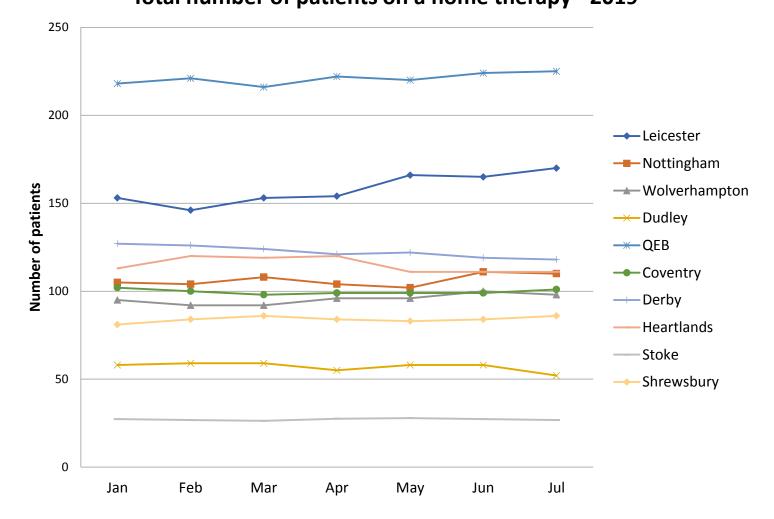
# Home therapy prevalent rate

### % dialysis population on a home therapy -

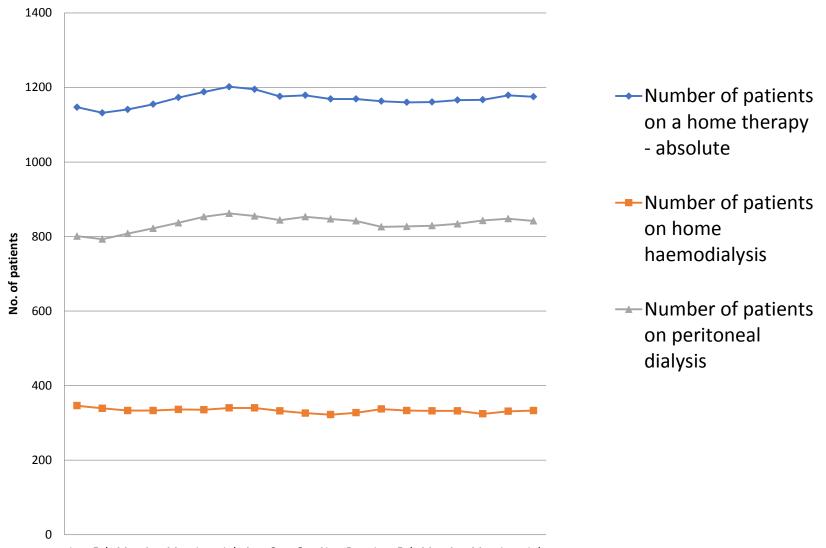
2019



## Patients on home therapy dialysis Total number of patients on a home therapy - 2019

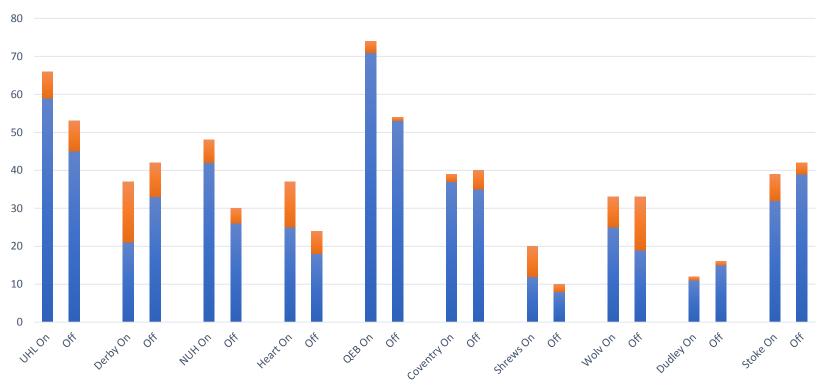


#### Number of people in East and West Midlands on a home treatment Jan 2018 - July 2019



Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul

# Flow



2019 Jan-July 2019 flow

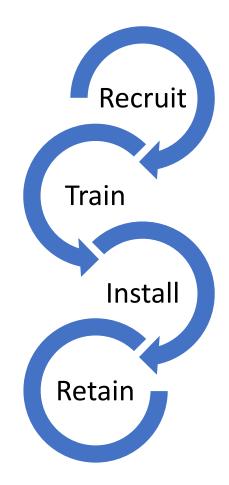
PD HHD

# What's on the horizon nationally?

- GIRFT report
  - Provider focused
- Peer review
  - Quality surveillance team
- Transformation programme
  - Specialised Commissioning focus on pathways
    - Particular emphasis preparation, transplantation and home dialysis

# For this project

- Interim report due
- Work plan through to January
- A third region London South joining
- A one year event



### KQuIP Creativity & Innovation

09.45 - 10.45

Julie Slevin, KQuIP Programme Manager

#KQuIPMidlands





Who thinks they are

# creative?





#### Creativity...

The connecting and rearranging of knowledge — in the minds of people who will allow themselves to think flexibly — to generate new, often surprising ideas that others judge to be useful.



"Here is Edward Bear, coming downstairs now, bump, bump, bump, on the back of his head, behind Christopher Robin. It is, as far as he knows, the only way of coming downstairs, but sometimes he feels that there really is another way, if only he could stop bumping for a moment and think of it."



#### **A A Milne**



**Practical Exercise** 

# How many features can you fit into a Swiss Army Knife?

You have 5 minutes



#### Wenger Giant



#### 141 functions into 87 implements

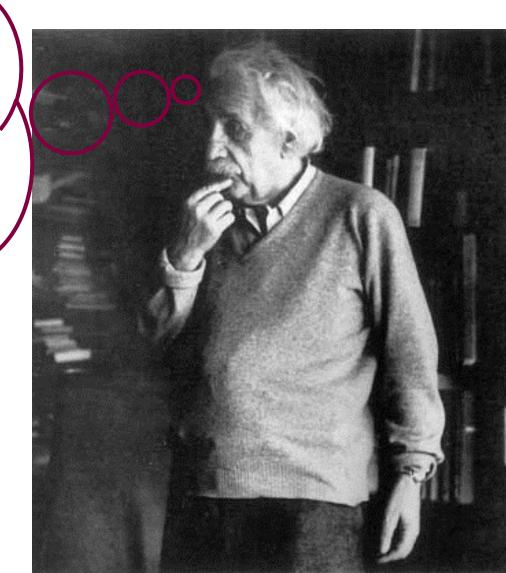
2.5-inch 60% serrated locking blade Nail file Nail cleaner Corkscrew Adjustable pliers with wire crimper and cutter Removable screwdriver bit adapter 2.5-inch blade for Official World Scout Knife Spring-loaded, locking needlenose pliers with wire cutter Removable screwdiver bit holder Phillips head screwdriver bit 0 Phillips head screwdriver bit 1 Phillips head screwdriver bit 2 Flat head screwdriver bit 0.5mm x 3.5mm Flat head screwdriver bit 0.6mm x 4.0mm Flat head screwdriver bit 1.0mm x 6.5mm Magnetized recessed bit holder Double-cut wood saw with ruler Chain rivet setter Removable 5mm Allen wrench Screwdriver for slotted and Phillips head screws Removable tool for adjusting spokes 10mm Hexagonal key for nuts Removable 4mm curved allen wrench with Phillips head screwdriver Patented locking screwdriver Universal wrench 2.4-inch springless scissors with serrated self-sharpening design 1.65-inch clip point utility blade

Phillips head screwdriver 2.5-inch clip-point blade Club face cleaner 2.4-inch round tip blade Patented locking screwdriver Cap lifter Can opener Shoe spike wrench Divot repair tool 4mm Allen wrench 2.5-inch blade Fine metal file with precision screwdriver Double-cut wood saw with ruler Cupped cigar cutter with double honed edges 12/20-gauge choke tube tool Watch case back opening tool Snap shackle Mineral crystal magnifier Compass Straight edge, ruler (in./cm) Telescopic pointer Fish scaler Hook dis-gorger Line guide Shortix laboratory key Micro tool holder Micro tool adapter Micro scraper, straight Micro scraper, curved Laser pointer with 300-foot range Metal file Metal saw Flashlight Micro tool holder Phillips head screwdriver 1.5mm Screwdriver 1.2mm Screwdriver .8mm Fine fork for watch spring bars Reamer Pin punch 1.2mm Pin pinch .8mm Round needle file

Removable tool holder with expandable receptacle Removable tool holder Special self-centering screwdriver for gunsights Flat Phillips head screwdriver Chisel-point reamer Mineral crystal magnifier Small ruler Extension tool Sping-loaded, locking flat nose needle-nose pliers Removable screwdriver bit holder Phillips head screwdriver bit 0 Phillips head screwdriver bit 1 Phillips head screwdriver bit 2 Flat head screwdriver bit 0.5mm x 3.5mm Flat head screwdriver bit 0.6mm x 4.0mm Flat head screwdriver bit 1.0mm x 6.5mm Magnetized recessed bit holder Tire tread gauge Fiber optic tool holder Can opener Patented locking screwdriver Cap lifter Wire stripper Reamer Awl Toothpick Tweezers Key ring



"Problems cannot be solved at the level of thinking that produced them"



## Observation



Inconspicuous gel dispenser

A notice about a notice





"Creative thinking involves breaking out of established patterns (mental valleys) in order to look at things in a different way"

Edward de Bono



## Pause, Notice, Observe

purposefully... to increase understanding.

People don't always do what they say they do People don't always do what they think they do People don't always do what you think they do People can't always tell you what they need Observation helps find out what people really do and need (Adapted from IDEO)

# The way to get good ideas is to get lots of ideas and throw the bad ones away.

Linus Pauling, Nobel Prize winning chemist





#### **Idea Generation**

We will do three quick rounds of idea generation.

For each round you will have one minute to generate ideas.

Nominate one or two people to capture

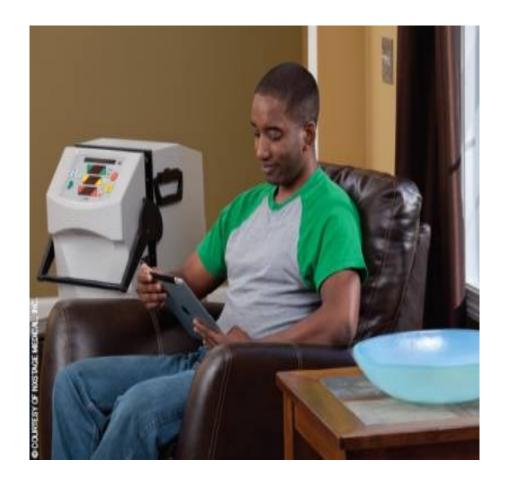
all of the ideas (you will have lots!).





Different ways of getting to work...

How can you increase the uptake or reduce the drop outs of home therapies?





# JOHN LEWIS

& PARTNERS





How would these industries do it?

#### We said... be imaginative...

Boris Johnson has passed a new law, and from 31<sup>st</sup> October 2019 there will be no in-centre haemodialysis...

How are you going to manage your new service? (10 minutes) **Think about:** 

Workforce

Resources

Technology...

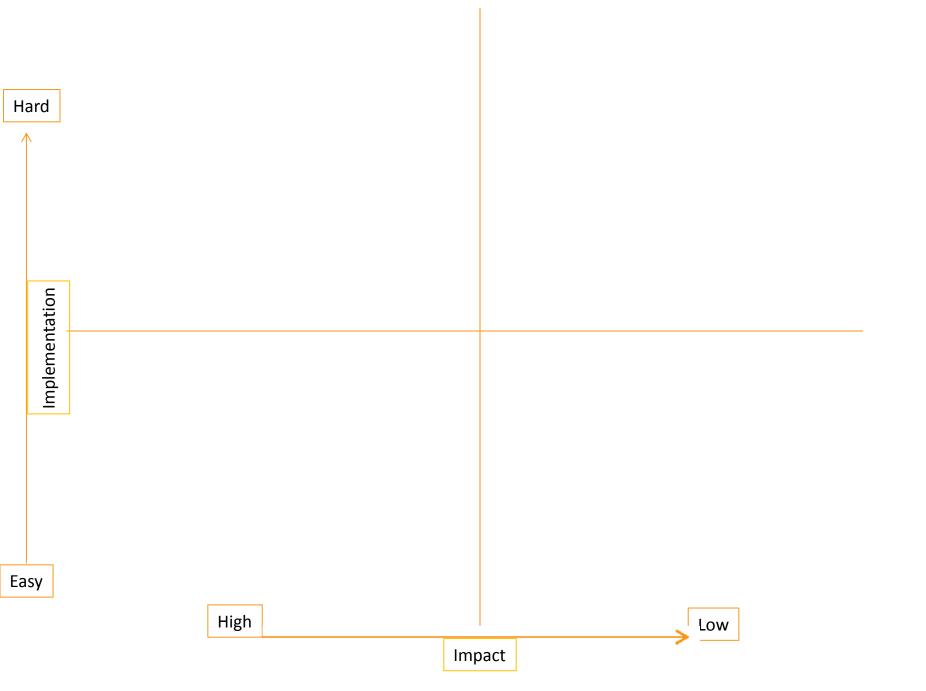


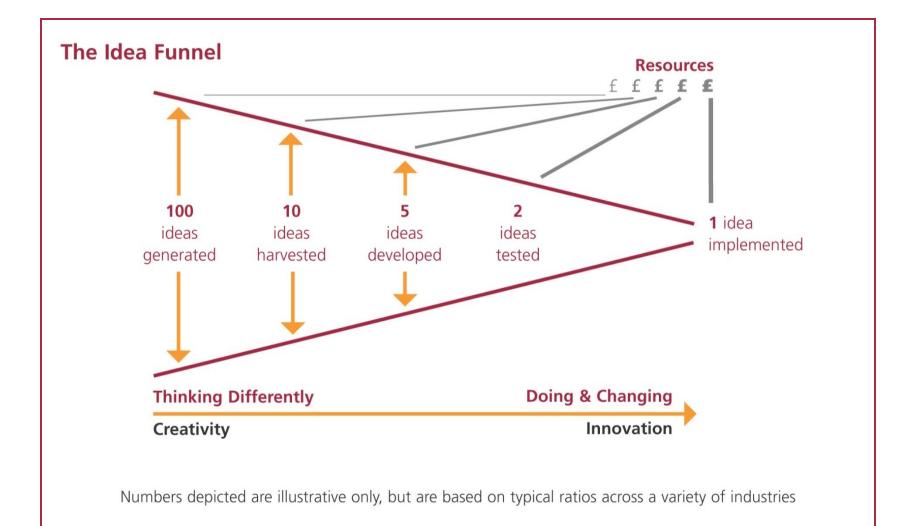


## What do we do with all these ideas??



KIDNEY5"





Creativity is a great motivator because it makes people interested in what they are doing.

Creativity gives hope that there can be a worthwhile idea.

Creativity gives the possibility of some sort of achievement to everyone.

Creativity makes life more fun & more interesting.

Edward de Bono

## **Any Questions ?**







10.45 – 11.00 COFFEE

## #KQuIPMidlands



Think Kidneys is a national programme led by NHS England in partnership with UK Renal Registry

### KQuIP Taking stock

11.00 - 12.30

**Catherine Stannard and Daljit Hothi** 

#KQuIPMidlands





# Your AIM(S)

What are you **hoping** to **achieve?** 

Is your vision **clear**? Is there **consensus**?

Does it energise and motivate the team?



Is your aim too **ambitious**?

Is it too **woolly**? Lack of agreement?

Does the vision **paralyse** you?

## Say your new/affirmed aim out loud



# **Primary Drivers: Essential for Success**

Are these still **correct**? Or do you wish to **change, add, replace** factors?

Is there a **block**? .....If yes can you identify **why**?



Are you **influencing all** of these?

...Do you want to **shift focus** to the others?



## **Secondary drivers**

Where have you been doing the **most work**?

Where would you put your **most energy** now?

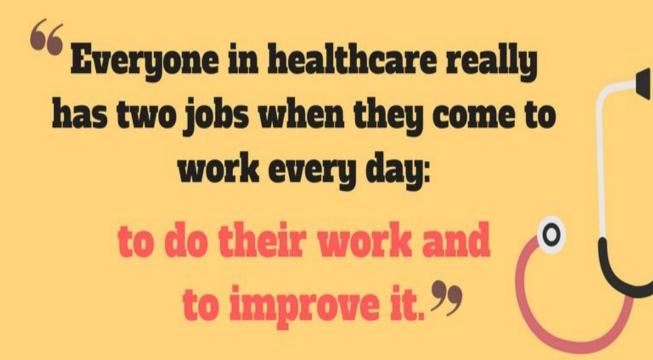


Where are your easy wins?

What can you do as **individuals** for the team?

Update, annotate and amend your driver diagram Be specific: put names and timescales by change ideas





Quote from What is "quality improvement" and how can it transform healthcare?, by Batalden,P; Davidoff.F.



## Your unit presentation – 5 minutes each!

- Reflect and review project AIM
- Where have you concentrated your efforts to date?
- What should you, would you like to work on next?
- What are you biggest lessons/reflections?



#### KQuIP Bringing everyone along with you...

12.30 - 13.00

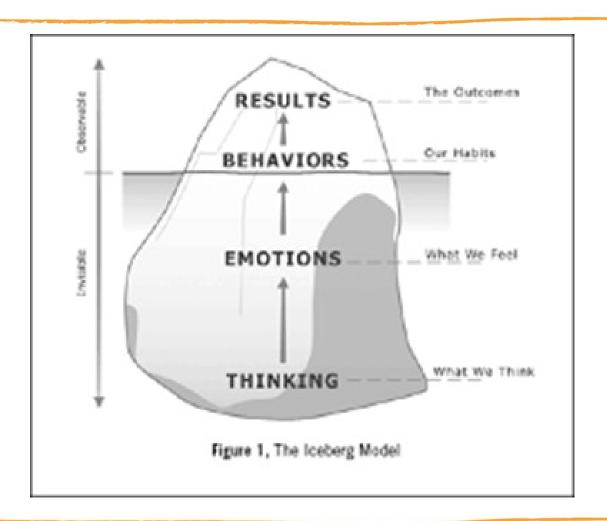
Ranjit Klare, Catherine Stannard

**#KQuIPMidlands** 

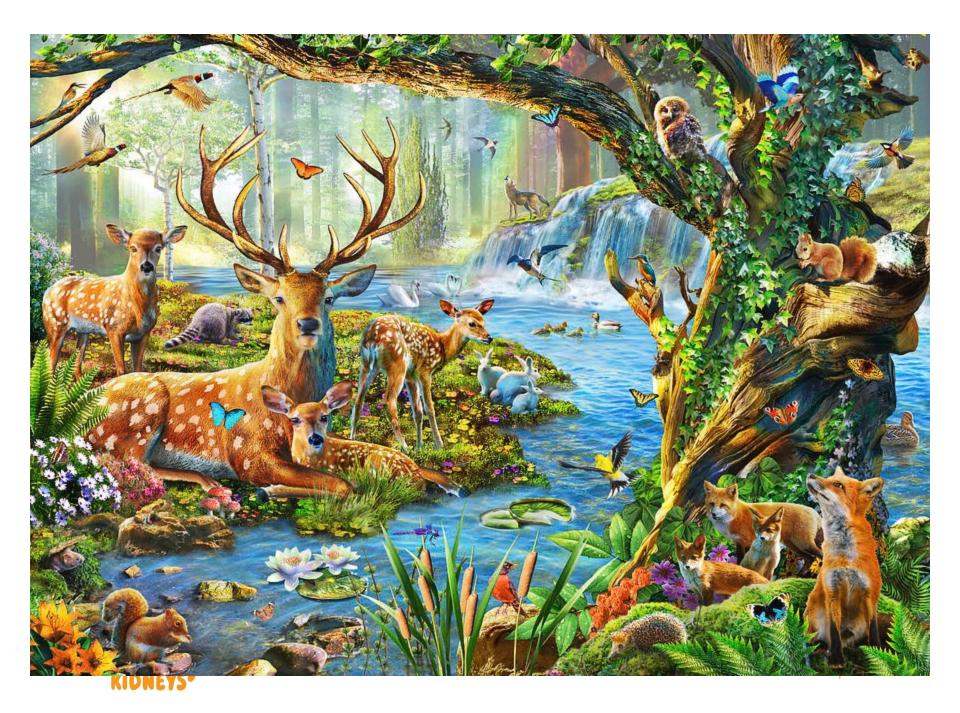




## The importance of thinking







## Having an 'aha!' moment

# The four faces of insight





1. Awareness

2. Reflection





3. Insight





## How to change people's thinking

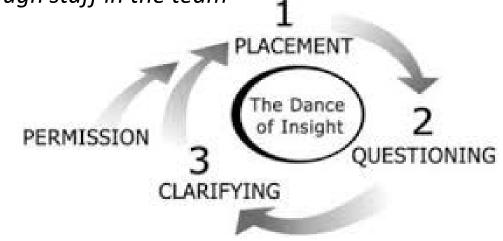




## 1. Identify the dilemma

'I'd really like to get all these projects finished but I am just overloaded with emails'

'I really want to expand our home haemodialysis service but we just don't have enough staff in the team'





## 1. Permission

I'd like to talk to you about that new project, is now a good time?

Can we spend a few minutes brainstorming some ideas around this?

I'd like to have a conversation that is a little bit delicate to talk about – it might take 15 minutes or so – is this a good place and now a good time?



## 2. Placement

- Set the scene
- give a timeframe
- tell them where you're coming from
- what your goals are
- what you would like them to do in the conversation



## 3. Questioning

#### Yvonne's dilemma:

*"I'd really like to be less stressed at work, but it just seems to get busier every week"* 

Once you have asked permission and used placement, what questions would you ask Yvonne to help her resolve her dilemma?



3. So what are we left with?

I'd really like to be (less stressed at work (details)), (but it just seems to get busier every week (problem))

I'd really like to be less stressed at work, but it just seems to get busier every week



## 3. Thinking questions

How long have you been **thinking** about this? How important is this issue to you?

What priority do you **think** it should be?

What impact is **thinking** about this issue having on you?

Do you have a plan for **thinking** about this issue? How clear is your **thinking** about the plan?

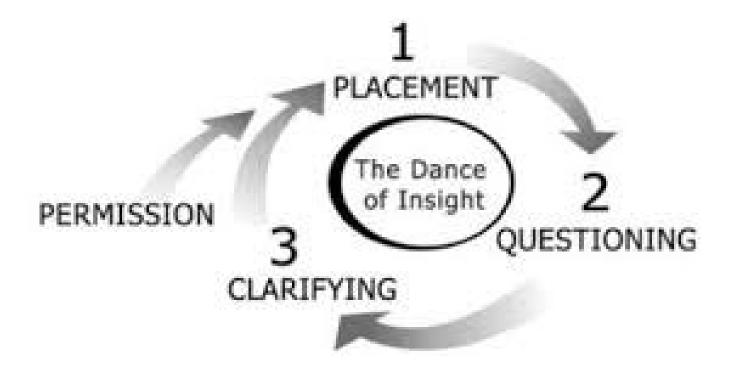


## 4. Clarifying

Imagine a peer at the start of a meeting says 'my day's been exhausting, I am not sure I will be able to focus – my best friends been crying on my shoulder all day, my partner yelled at me, and I was late for three appointments"

To clarify here – "Sounds like today's been a real stretch for you"

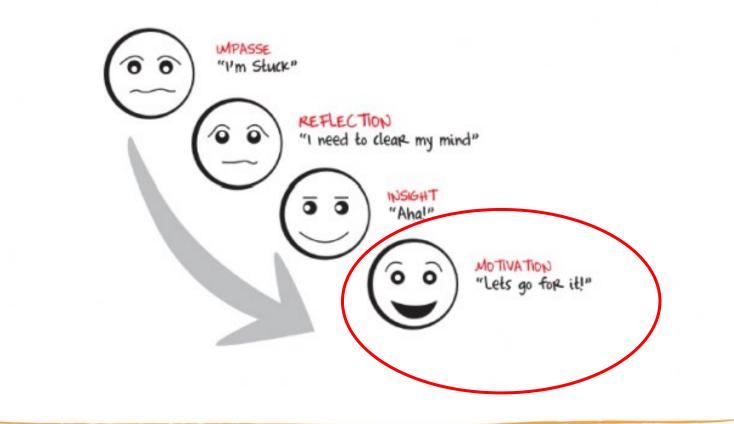






#### **Final thing - ACTION**

The Anatomy of an Aha! Moment





#### For your reference...

"Quiet Leadership will help you improve other people's thinking, which is the best place to begin improving performance." What Got You Here Won't Get You There UIET LEADERSHIP Six Steps to Transforming Performance at Work David Rock 20





13.00 – 13.45 LUNCH

### #KQuIPMidlands

3 x 15 minute optional one-to-one or team project surgeries with Dal, Richard or Ron



Think Kidneys is a national programme led by NHS England in partnership with UK Renal Registry

#### KQuIP How are you going to get there?

13.45 – 14.15 Ron Cullen, The Renal Association

#KQuIPMidlands





#### KQuIP Who makes up a multi-professional team? Involving patients in QI, a unit experience

14.15 – 14.45 Birmingham Heartlands Hospital

#KQuIPMidlands





## Engaging patients to improve quality of care - our experience at Birmingham Heartlands Hospital



www.kidneyresearchuk.org

Registered charity no. 252892. Scottish charity no. SC039245.



## How it all started

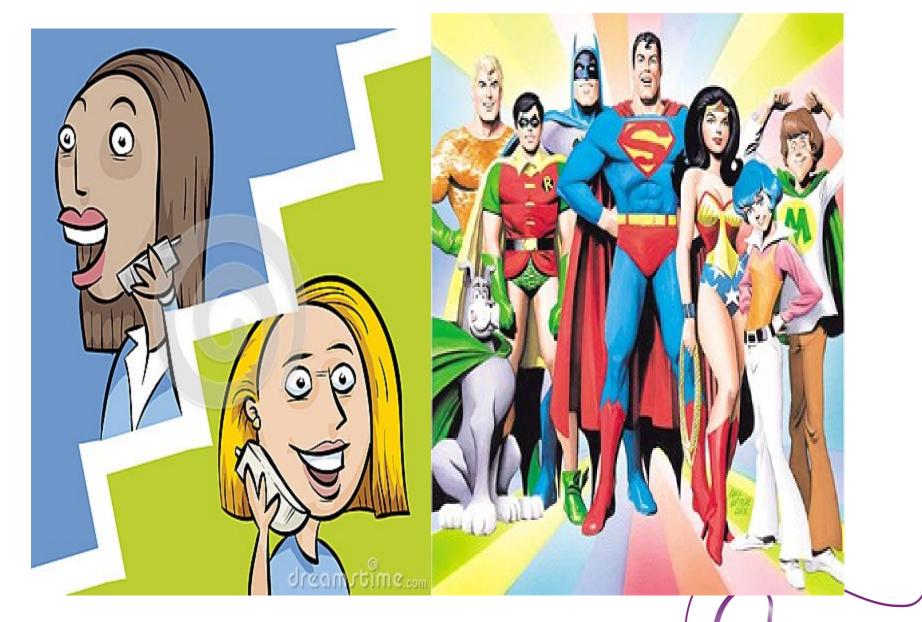
Unit	% on Home therapy		
1	27		
2	27		
3	21		
4	21		
5	16		
6	(2014 data) <b>15</b>		
HEFT	12		
WWW.kidneyresearchuk.org Registered charity no. 252892. Scottish charity no. SC039245.	Kidney Research UK Funding research to save lives		

- Particular issues with the ethnic minorities
- Late decision making
- Last minute change of mind
- Related to Acceptance of diagnosis



- Education sub-optimal difficult to get rapport
- HD became the default as patient not empowered





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# Background to the Peer Educator initiative and recruitment

Neerja Jain, renal nurse and Project Manager, Kidney Research UK

"Education is the most powerful weapon which you can use to change the world."

Nelson Mandela 1918-2013 RIP





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# Kidney Information, helping to reduce inequalities: Peer Educators

- Simple & adaptable model
- Empathetic as truly representative of target communities
- · Accredited training to deliver key messages
- Proven & Evidence based: The effectiveness of a peer outreach initiative as a tool for increasing the numbers of Black, Asian and minority ethnic people who register as organ donors CKJ-00050-2015 (Clinical Kidney Journal)
- Cost effective
- Sustainable
- Building capacity & confidence





Nay



## Adapted for a range of BAME groups as





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## **ACE Volunteer Peer Educator recruitment**

- Via Kidney Research UK's previous Peer Educator projects and contacts in Birmingham e.g. Sadaqa donation project
- Via Renal Unit, HEFT
- Attempted via Volunteer Services at HEFT 0 through this route
- 10 Peer Educators recruited; 9 completed training; 8-9 "active"
- Peer Educator Co-ordinator recruited (brand new post)
- Approached an additional 10 (need for other BAME & lower socio-economic); aim for 2<sup>nd</sup> training session late Aug/early Sept
- Reformatted Volunteer Info Leaflet.....



## **Volunteer Information leaflet**

Kidney patients, by he about dialysis	unity to make a difference in the lives elping them to make an informed cho s options, with the <b>ACE</b> project <b>and Empowerment</b> ) for kidney failu	ice NFS
<ul> <li>Patients who are diagnosed with severe kidney failure often need help deciding what dialysis they should have</li> <li>There is evidence that home based treatment have additional benefits and that most patients should have dialysis at home</li> </ul>	<ul> <li>What do you need to apply?</li> <li>A passion for helping people and the community</li> <li>No prior knowledge of kidney disease is needed but if you do that would be useful</li> </ul>	We are looking for individuals from a diverse background to help us
<ul> <li>Currently within our hospital less than 10% of patients choose to have dialysis at home</li> <li>Patients from certain backgrounds in</li> </ul>	<ul> <li>Full accredited training is provi</li> <li>Expenses will be paid</li> </ul>	
<ul> <li>particular are less likely to choose to start dialysis at home</li> <li>HEFT with the help of Kidney Research UK is setting up a programme to train peer educators from within the local</li> </ul>		
community • The peer educators with support from Kidney Failure Support Team at the hospital will help patients understand		
information about kidney failure	0121 424 2677 Annette.dod	lds@heartofengland.nhs.uk

### Peer Educators training Programme

- Accredited 2 day training programme delivered by Core Project team members over 1 weekend
- Interactive & open sessions with cross learning and support +++
- Excellent evaluation from PEs
- plus half day DDA training from Dr Hilary Bekker (Baxter funded)
- (some) of the ACE PE team....





## Peer Educator: Interventions

- 4 Tier Approach
  - Clinics
  - Kidney Information Days
  - Home visits with CNS
  - Telephone contact



# Clinics

- Peer Educators are present in the low clearance clinic to talk to patients about dialysis as requested.
- CNS/ Drs refer patients as appropriate
- Process evolved over the initial weeks.
- Development of a Standard operating Procedure.



## Home Visits

- Peer educators have attended Home visits with the Kidney Failure CNS to give information re RRT options.
- Aim to pair up PE with patient- age, ethnicity, sex.
- Assist with explanations re dialysis process and provide reassurance.
- Can assist with translation of information
- DDA left



## **Telephone Contact**

- Patients who have had a home visit benefit from a follow up telephone contact
- Discuss anxiety
- Provide reassurance
- Follow up after education days with same intention
- Aim is to ask if decision re RRT modality made



# Patient information day

- Need for a patient information day for the Asian community. Poor attendance in the past
- > Local venue. Accessible. Day / Time
- > Personal letter, followed up by a phone call.
- Free venue
- > Refreshments provided. Culturally appropriate.
- > Peer Educators to deliver the talks.
- Interest from QE Hospital





Peer education worked well with this gentlemen. RT I wouldn't change anything, but I do believe we could do a lot more if we had a bigger remit to help and support patients through their journey. PE

Made me feel more confident that the programme would be a success. RT Overall feeling really good about helping patients. PE The support of a PE helped me to get through to a lady.... RT

Kidney)Resear

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- Education programme redesign
- Focus groups
- Value of home visits
- External facilitator



• E3 Dialysis education for ICHD nurses



www.kidneyresearchuk.org

Home dialysis roadshows



www.kidneyresearchuk.org































• Peer support - more informal



www.kidneyresearchuk.org

It is impossible to live without failing at something, unless you live so cautiously that you might as well not have lived at all – in which case, you fail by default.





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14.45 – 15.00 COFFEE

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#### KQuIP

#### Planning the next three months...

- Goals, aspirations
- Timeframes 30, 60, 90 days
- Pledges affirm, amend

Richard Fluck, Project lead 15.00 – 15.45

#KQuIPMidlands





#### KQuIP Summing up and January 2020

Richard Fluck, Daljit Hothi, Project co-leads 15.45 – 16.15

#KQuIPMidlands





### Tell us how you found the day...

We will send you an **online evaluation form** in the next couple of days When returned, you will receive your certificate of attendance and CPD credits

